



Washington Public Ports Association Annual Meeting

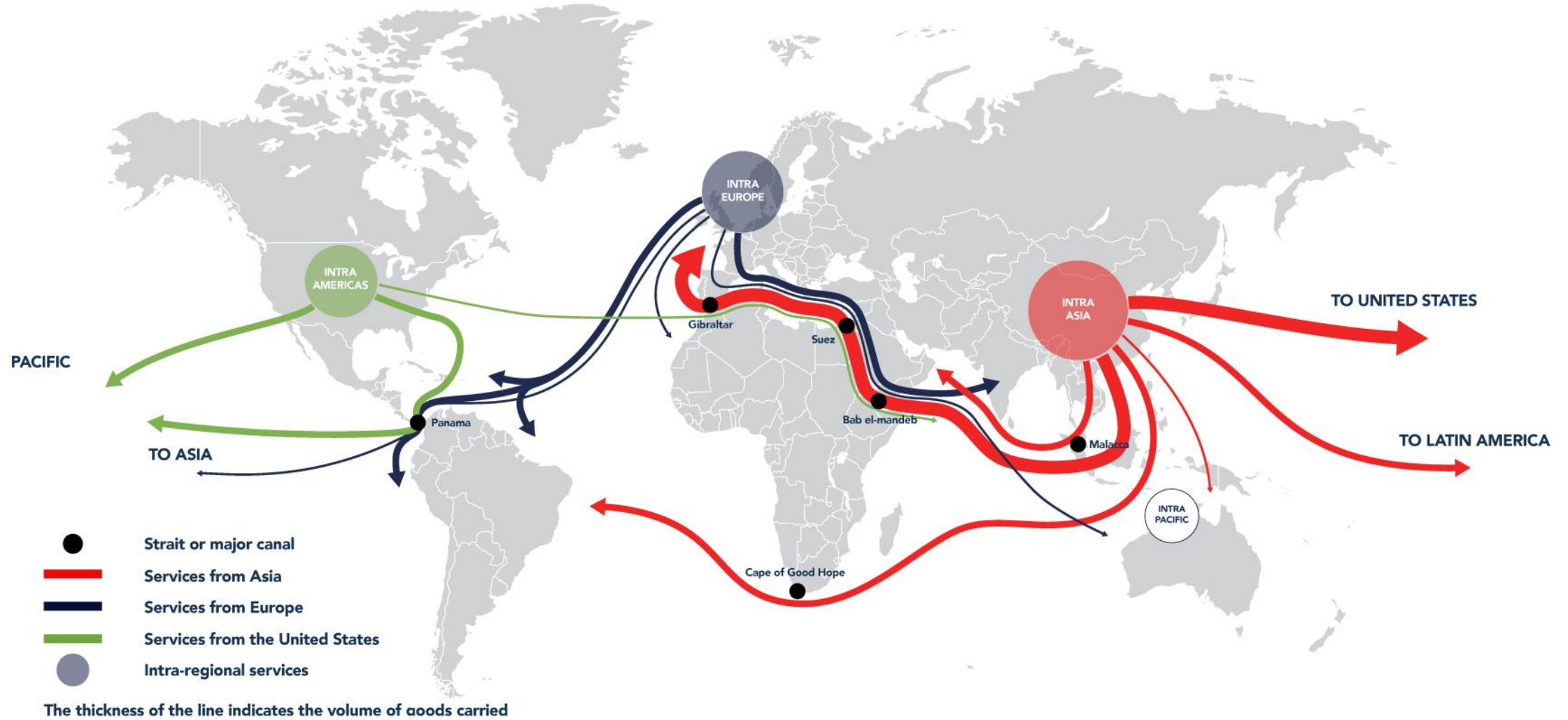
December 2023

CMA CGM Group: key figures



| | | |
|--|---|--|
| <p>275 shipping lines 593 vessels*</p> | <p>155,000 staff members in 400+ offices worldwide</p> | <p>3.4 million TEU of fleet capacity</p> |
| <p>Over 420 ports of call in 160 countries</p> | <p>21.7 million* TEU transported</p> | <p>56 terminals under management</p> |
| <p>750 warehouses</p> | <p>6 aircrafts (4 A330-200F & 2 Boeing B777F) + 6 new aircrafts ordered</p> | <p>USD 74.5 bn* of revenue</p> <p>* 2022 Annual Results</p> |

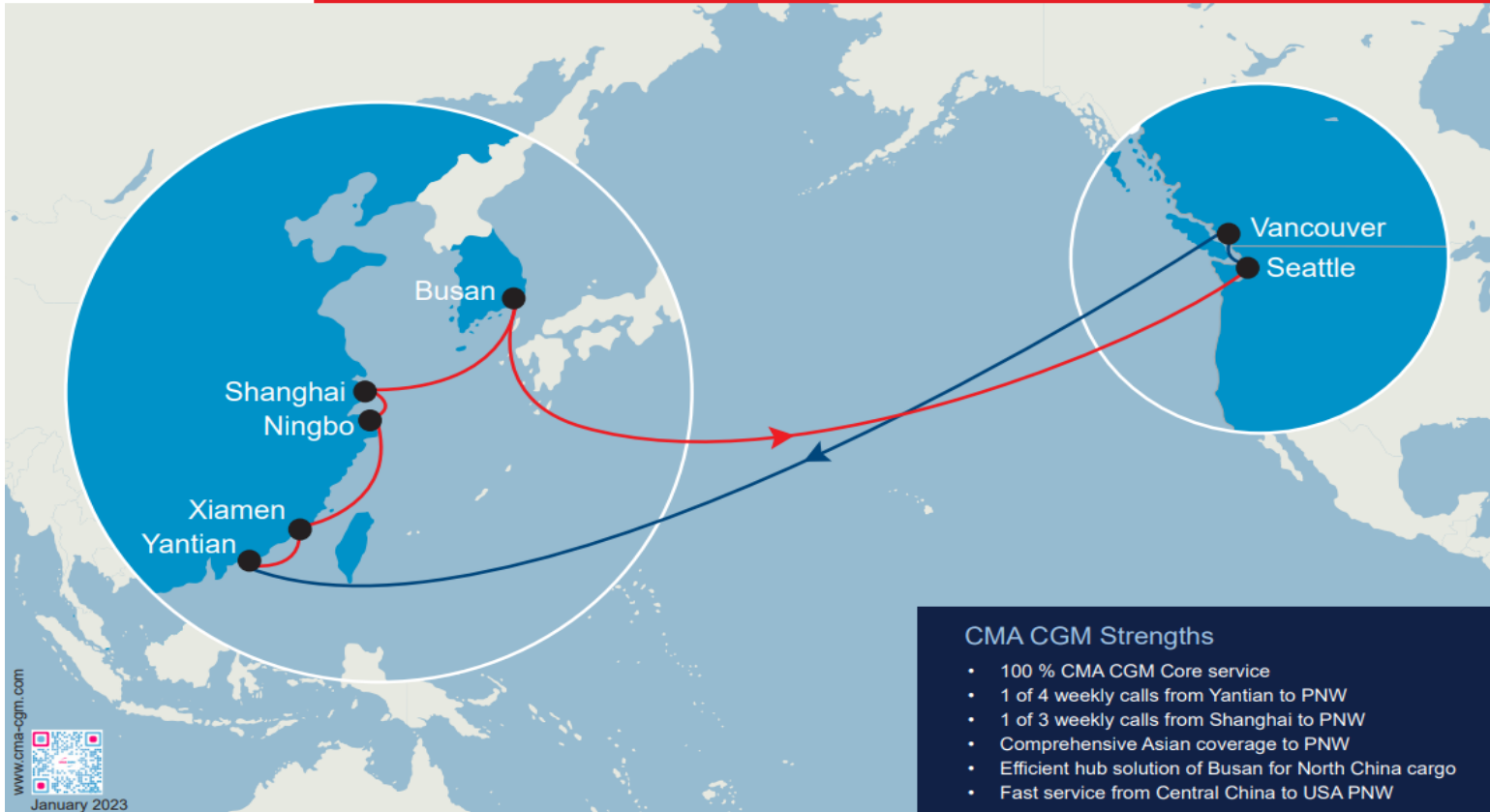
SHIPPING: a network of lines connecting the world





COLUMBUS PNW

Asia - North America



- CMA CGM Strengths**
- 100 % CMA CGM Core service
 - 1 of 4 weekly calls from Yantian to PNW
 - 1 of 3 weekly calls from Shanghai to PNW
 - Comprehensive Asian coverage to PNW
 - Efficient hub solution of Busan for North China cargo
 - Fast service from Central China to USA PNW

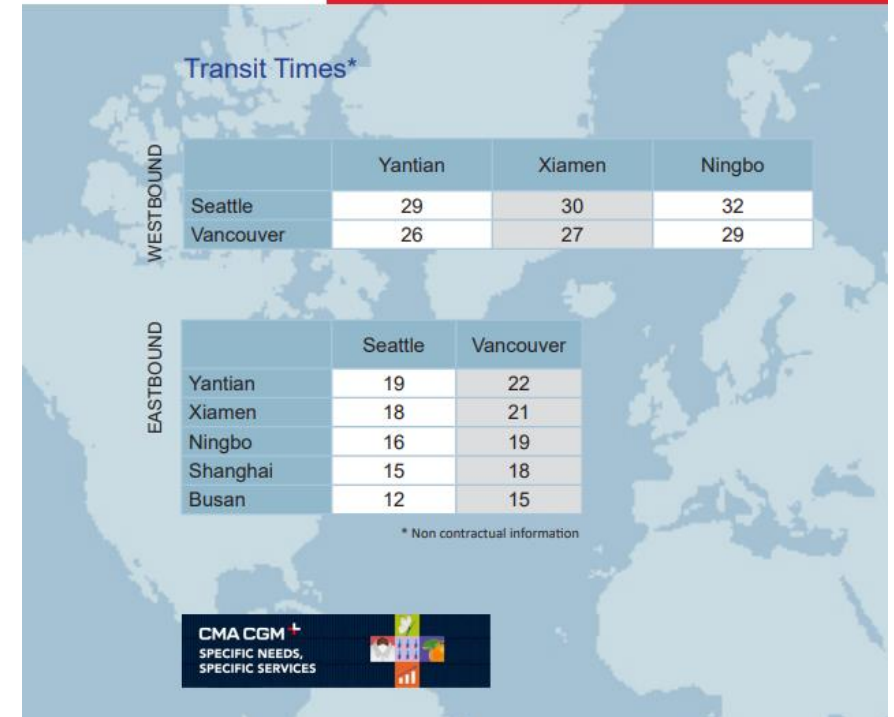
www.cma-cgm.com

 January 2023



COLUMBUS PNW

Asia - North America





DAHLIA (DAH)

Asia - North America



CMA CGM Strengths

- Fast service from South China and Taiwan to PNW
- Fast service from PNW to Taiwan
- 1 of 4 weekly calls from Yantian to PNW

Transit Times*

| WESTBOUND | Kaohsiung | Hong Kong | Yantian |
|-----------|-----------|-----------|---------|
| | Vancouver | 21 | 23 |
| Seattle | 17 | 19 | 20 |

| EASTBOUND | Vancouver | Seattle |
|-----------|-----------|---------|
| | Hong Kong | 18 |
| Yantian | 17 | 21 |
| Kaohsiung | 16 | 20 |

* Non contractual information

CMA CGM
SPECIFIC NEEDS,
SPECIFIC SERVICES





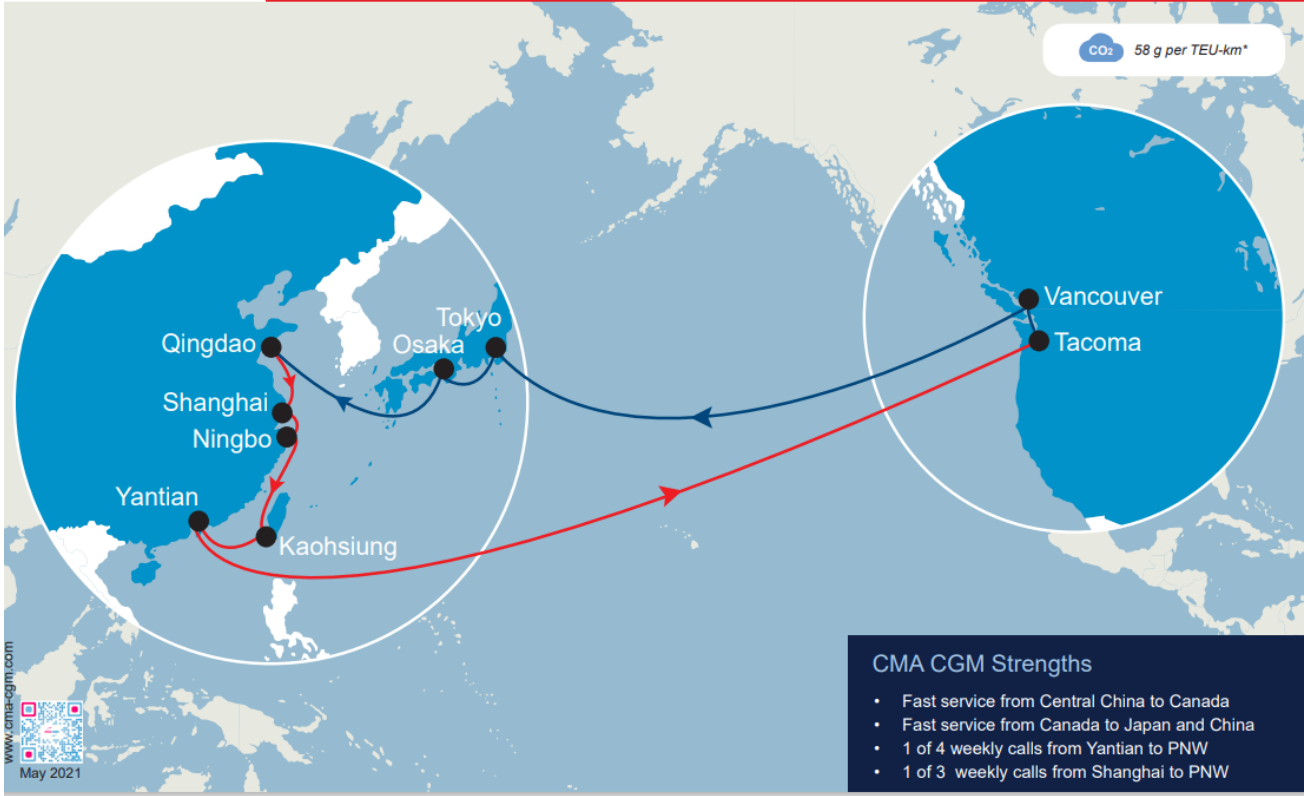
NWX (NORTHWEST EXPRESS)

Far East - North America



POWERED BY
CMA CGM

CO₂ 58 g per TEU-km*



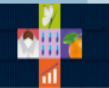
Transit Times*

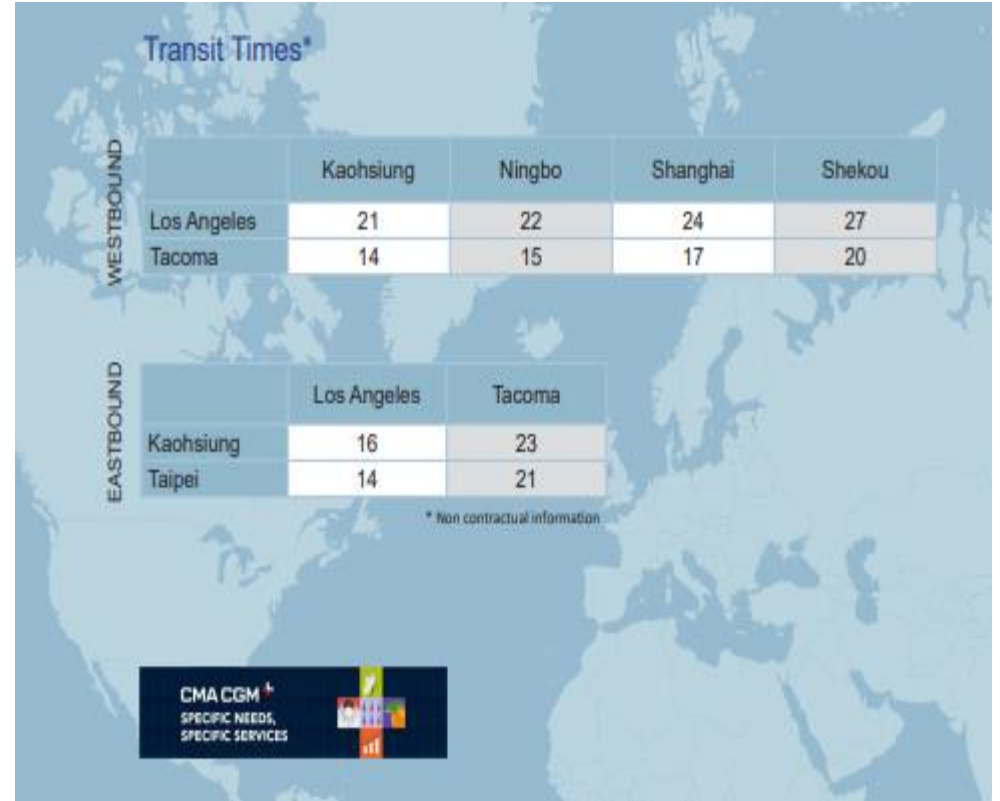
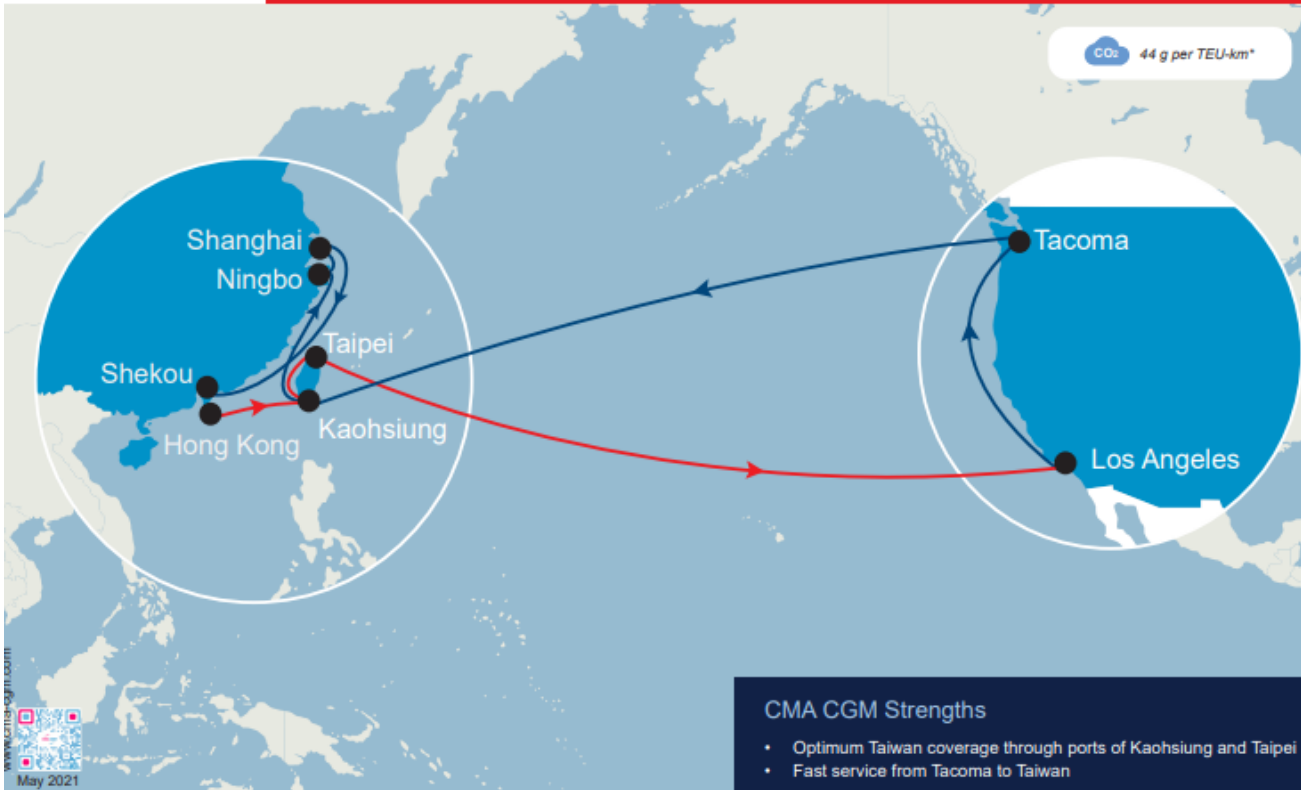
| | Tokyo | Osaka | Qingdao | Shanghai | Ningbo | Kaohsiung | Yantian |
|-----------|-----------|-------|---------|----------|--------|-----------|---------|
| WESTBOUND | Tacoma | 14 | 16 | 19 | 20 | 22 | 24 |
| | Vancouver | 11 | 13 | 16 | 17 | 19 | 21 |

| | Tacoma | Vancouver | |
|-----------|-----------|-----------|----|
| EASTBOUND | Shanghai | 21 | 24 |
| | Ningbo | 19 | 22 |
| | Kaohsiung | 17 | 20 |
| | Yantian | 15 | 18 |

* Non contractual information

CMA CGM
SPECIFIC NEEDS,
SPECIFIC SERVICES





LNG PROPULSION- ACTING TODAY TO COMBAT CLIMATE CHANGE & IMPROVE HEALTH OF COMMUNITIES AROUND THE GLOBE



2017: A PLACE TO START - CMA CGM Group aimed at improving air quality globally in our communities, and driving the energy transition to decarbonization

CMA CGM is the first to use LNG propulsion on its ultra large containerships

32 LNG-powered vessels by the end of 2022

44 LNG-powered vessels by the end of 2024

81 LNG-powered vessels by the end of 2026

24 methanol-powered vessels for delivery in 2025-2027

A world innovation

The result of 7 years of R&D and the success of a longstanding cooperation with our partners to design this new mode of propulsion

A new generation of vessel/concentrated of innovations and technologies – RNG & e-Methane ready as the fuel becomes available on the global market

A first step towards achieving the Group's goal of neutrality carbon by 2050

Up to 20% CO2 reduction (TTW)

Preparing long term energy transition : our LNG vessels are compatible with RNG allowing up to 70% CO2 emission reduction (TTW)

NEXT: A dedicated global bunkering supply chain with renewable low to zero carbon fuels

ACTING FOR PLANET

2022-2023 ACTIONS

Strategic partnership with WOODS HOLE



Since 2022, CMA CGM has been partnering with the Woods Hole Oceanographic Institution (WHOI) to install two acoustic buoys to detect right whales on the east coast of the United States, as part of the Group's commitment to avoid collision with cetaceans

Plastic Ban



Since June 2022, CMA CGM has banned the transport of plastic waste onboard its vessels in order to fight against illegal recycling

New strategic partnership with ONF



CMA CGM expands its support to the French National Forest Office to restore forests burned by wildfires in France

New strategic partnership with Plastic Odyssey



CMA CGM Group partners with Plastic Odyssey to raise awareness of plastic pollution and promote low tech recycling solutions



BETTER WAYS



CMA CGM AIR CARGO

